AY 2023-24 PROGRAM GUIDE
Master of Public Health, Health Management & Policy
Information in this document is updated annually. Please refer to the document for the year you entered the program. Student resources, policies, and procedures applicable to all School of Public Health graduate students can be found on the SPH website, www.ohsu-psu-sph.org.

Overview
Program Director: Jill Rissi, PhD (jrissi@pdx.edu)
Website: https://ohsu-psu-sph.org/mph-health-management-policy/

The goal of the Health Management & Policy program is to develop and strengthen the knowledge and practice of the delivery and management of health services. The program prepares individuals for the exercise of competent and effective policy and administrative leadership in the health sector. The Health Management & Policy curriculum includes the core concepts of public health with specific instruction in management, finance, strategy, policy, economics, and ethics.

Program Competencies
Students graduating from the MPH: Health Management and Policy (HMP) program will be able to:

1. Demonstrate effective verbal, written and interpersonal communication skills.
2. Demonstrate ethical, social, and cultural competency.
3. Engage with and integrate the knowledge and experience of other health professions, stakeholders, and communities.
4. Demonstrate critical and self-reflective thinking.
5. Apply theory to practice to design, implement, manage, and evaluate organizational performance and health policy.
6. Apply policy process knowledge and advocacy techniques to develop and implement policies that advance health.
7. Select and apply appropriate methods to analyze, evaluate, and manage health system programs and services.
8. Demonstrate professionalism and leadership skills.

A listing of graduate student resources, policies, and procedures may be found on the final page of this guide.
### MPH Health Management & Policy Program of Study

<table>
<thead>
<tr>
<th>Course Number</th>
<th>Course Title</th>
<th>Credits</th>
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<tbody>
<tr>
<td><strong>Core Required Coursework and Exam (20 Credits)</strong> (Common to all MPH programs)</td>
<td></td>
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</tr>
<tr>
<td>BSTA 525</td>
<td>Introduction to Biostatistics</td>
<td>4</td>
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<tr>
<td>EPI 512</td>
<td>Epidemiology I</td>
<td>4</td>
</tr>
<tr>
<td>ESHH 511</td>
<td>Concepts of Environmental Health</td>
<td>3</td>
</tr>
<tr>
<td>HSMP 574</td>
<td>Health Systems Organization</td>
<td>3</td>
</tr>
<tr>
<td>PHE 512</td>
<td>Principles of Health Behavior</td>
<td>3</td>
</tr>
<tr>
<td>HSMP 509PE</td>
<td>Practice Experience (PE)</td>
<td>4</td>
</tr>
<tr>
<td>HSMP 502</td>
<td>Integrative Project (IP)</td>
<td>1</td>
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<tr>
<td>Exam</td>
<td>Certified in Public Health (CPH) Examination</td>
<td>0; Pass</td>
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<table>
<thead>
<tr>
<th>Program Required Coursework (27 Credits)</th>
<th></th>
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<tbody>
<tr>
<td>Varies</td>
<td>Interprofessional Course (choose one)</td>
<td>1 (min)</td>
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<tr>
<td></td>
<td>Offerings vary, and may include but are not limited to:</td>
<td></td>
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<tr>
<td></td>
<td>IPE 523, Climate Change and Human Health (2 cr)</td>
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<tr>
<td></td>
<td>IPE 525, Relational Leadership (1 cr)</td>
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<tr>
<td></td>
<td>UNI 502, Conversations in Global Health (1 cr)</td>
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<tr>
<td></td>
<td>UNI 504, Qualitative Methods for Health Professionals (2 cr)</td>
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<tr>
<td>HSMP 541</td>
<td>Organizational Behavior in Health Service Organizations</td>
<td>3</td>
</tr>
<tr>
<td>HSMP 571</td>
<td>Health Policy</td>
<td>3</td>
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<tr>
<td>HSMP 573*</td>
<td>Values and Ethics in Health</td>
<td>3</td>
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<tr>
<td>HSMP 576</td>
<td>Strategic Management of Health Care Organizations</td>
<td>3</td>
</tr>
<tr>
<td>HSMP 577</td>
<td>Health Care Law and Regulation</td>
<td>3</td>
</tr>
<tr>
<td>HSMP 586</td>
<td>Introduction to Health Economics</td>
<td>3</td>
</tr>
<tr>
<td>HSMP 587</td>
<td>Financial Management of Health Services</td>
<td>3</td>
</tr>
<tr>
<td>HSMP 588</td>
<td>Program Evaluation and Management In Health Services</td>
<td>3</td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th>Commonly taken electives (15 Credits)</th>
<th></th>
<th></th>
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</thead>
<tbody>
<tr>
<td>AGE 557</td>
<td>National Long-term Care Policy</td>
<td>3</td>
</tr>
<tr>
<td>HSMP 544</td>
<td>Leadership and Governance in Health Services</td>
<td>3</td>
</tr>
<tr>
<td>HSMP 575</td>
<td>Advanced Health Policy</td>
<td>3</td>
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<tr>
<td>HSMP 578</td>
<td>Performance Improvement in Health Services</td>
<td>3</td>
</tr>
<tr>
<td>HSMP 579</td>
<td>Health Information Technology and Systems Management</td>
<td>3</td>
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<tr>
<td>HSMP 580</td>
<td>Health Services Human Resources Management</td>
<td>3</td>
</tr>
<tr>
<td>HSMP 581</td>
<td>Population Health: Policy and Practice Implications</td>
<td>3</td>
</tr>
<tr>
<td>HSMP 582</td>
<td>Oregon Health Policy: Lessons for State and National Reform</td>
<td>3</td>
</tr>
<tr>
<td>HSMP 583</td>
<td>Economics of Health Systems and Policy</td>
<td>3</td>
</tr>
<tr>
<td>HSMP 584</td>
<td>Social Policy and Public Health</td>
<td>3</td>
</tr>
<tr>
<td>HSMP 585</td>
<td>Implementation Science in Health Systems</td>
<td>3</td>
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<tr>
<td>HSMP 589</td>
<td>Research Design in Health Services</td>
<td>3</td>
</tr>
<tr>
<td>PA 525</td>
<td>Grantwriting for Nonprofit Organizations</td>
<td>3</td>
</tr>
<tr>
<td>PA 549</td>
<td>Cross-cultural Communication in the Public Sector</td>
<td>3</td>
</tr>
<tr>
<td>PA 554</td>
<td>Policy Analysis Research</td>
<td>3</td>
</tr>
<tr>
<td>PA 556</td>
<td>Public Contract Management</td>
<td>3</td>
</tr>
<tr>
<td>PA 558</td>
<td>Managing Public Projects and Programs: From Local to Global</td>
<td>3</td>
</tr>
<tr>
<td>PA 575</td>
<td>Foundations of Collaborative Governance</td>
<td>3</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Other elective courses chosen in consultation with, and approved by Faculty Advisor</th>
<th></th>
<th></th>
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</thead>
</table>

*Students must complete 30 credits before taking HSMP 573.*
**MPH Health Management & Policy: Sample Course Schedules**

Below are recommended course schedules for full and part-time students, although other schedule configurations are possible. Please note that each SPH program has a quarter in which its students are prioritized for registration for certain (required) courses and students in non-prioritized programs will not be allowed to register for off-term prioritized courses until the priority registration period ends, and then, only if seats are available. Registration for open seats is on a first-come, first-served basis. It is important that you register promptly, and that you make every attempt to follow the term-by-term course plans laid out below, when the HMP program has priority for those required courses. The priority courses and terms for HMP students are noted in **boldface** type in the sample schedules below.

Priority registration is only for a limited period (typically 2 weeks, longer for fall). Once the priority registration period ends, students from other programs may register for the HMP prioritized courses and, similarly, you may register for courses that were prioritized for other programs. While there is some flexibility to take courses in alternate terms, **we can only hold space for you during your prioritized registration term, during the priority registration period.** If you wait to register until after the priority period, or need to take a course in another term, the SPH cannot guarantee you will be able to register.

Elective courses should be selected in consultation with your Faculty Advisor. If you receive federal financial aid, it is important to be aware of financial aid requirements when planning your schedule. Federal loan programs require at least 1/2-time enrollment (5 credits). Please refer to the OHSU’s “Student Financial Aid Explained” and “Standard Enrollment Plan” documents, paying particular attention to summer term, for more information. These documents can be found on OHSU’s Financial Aid website here: [https://www.ohsu.edu/education/financial-aid](https://www.ohsu.edu/education/financial-aid).

### Full-time MPH:HMP Student Sample Schedule

(MPH Core Courses in **red** type; HMP Required Courses in **green** type; HMP Electives in **blue** type)

#### Year 1 FT

<table>
<thead>
<tr>
<th>Fall (9 cr)</th>
<th>Winter (10-13 cr)</th>
<th>Spring (10-13 cr)</th>
<th>Summer</th>
</tr>
</thead>
</table>
| HSMP 574 (3 cr)  
Health Systems Organization  
(ESHH 511 (Online) (3 cr)  
Concepts of Environmental Health)  
HSMP 541 (3 cr)  
Organizational Behavior in Health Services Organizations | BSTA 525 4 cr  
Introduction to Biostatistics  
PHE 512 (3 cr)  
Principles of Health Behavior  
HSMP 571 (3 cr)  
Health Policy  
and/or  
HSMP 577 (3 cr)  
Health Care Law & Regulation | EPI 512 (4 cr)  
Epidemiology I  
HSMP 586 (3 cr)  
Introduction to Health Economics  
HSMP 588 (3 cr)  
Program Evaluation & Management in Health Services  
HSMP 571 (3 cr)  
Health Policy  
(if not taken in winter term)  
or  
Elective #1 (3 cr) | CPH Exam (may be taken any time after completion of core courses)  
Optional - Summer Courses:  
HSMP 573 (3 cr)  
Values & Ethics in Health  
HSMP 577 (3 cr)  
Health Care Law & Regulation  
HSMP Elective (3 cr)  
(varies) |

#### Year 2 FT

<table>
<thead>
<tr>
<th>Fall (9 cr)</th>
<th>Winter (9-13 cr)</th>
<th>Spring (10-12 cr)</th>
<th>Summer</th>
</tr>
</thead>
</table>
| HSMP 573 (3 cr)  
Values & Ethics in Health  
(if not taken in summer)  
HSMP 587 (3 cr)  
Financial Management of Health Services  
CPH exam  
(if not taken prior) | HSMP 577 (3 cr)  
Health Care Law & Regulation  
(if not taken in summer)  
HSMP 576 (3 cr)  
Strategic Management of Health Care Organizations  
Elective #2 (3 cr)  
Elective #3 (3 cr) | HSMP 509PE - Practice Experience (4 cr)  
(4 cr [over one term] or 2/2 [over two terms])  
Winter and/or Spring and/or Summer  
Elective #4 (3 cr) | HSMP 502 - Integrative Project (1 cr)  
(may be taken Spring or Summer, with/without HSMP 509PE)  
Elective #5 (3 cr)  
(may be taken either winter or spring) |
Part-time MPH:HMP Student Sample Schedule  
(MPH Core Courses in red type; HMP Required Courses in green type; HMP Electives in blue type)  

<table>
<thead>
<tr>
<th>Year 1 PT</th>
<th>Year 2 PT</th>
<th>Year 3 PT</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Fall</strong></td>
<td><strong>Winter</strong></td>
<td><strong>Spring</strong></td>
</tr>
</tbody>
</table>
| HSMP 574 (3 cr)  
Health Systems Organization | BSTA 525  
(4 cr)  
Introduction to Biostatistics | EPI 512 (4 cr)  
Epidemiology I |
| HSMP 541 (3 cr)  
Organizational Behavior in Health Services Organizations | HSMP 571 (3 cr)  
Health Policy | HSMP 586 (3 cr)  
Introduction to Health Economics |
| ESHH 511 (Online) (3 cr)  
Concepts of Environmental Health | PHE 512 (3 cr)  
Principles of Health Behavior  
or Elective (3 cr)  
(if PHE 512 taken in summer) | HSMP 588 (3 cr)  
Program Evaluation and Management in Health Services |
| HSMP 587 (3 cr)  
Financial Management of Health Services | HSMP 577 (3 cr)  
Health Care Law & Regulation  
(if not taken prior)  
or Elective (3 cr)  
(if HSMP 577 taken in summer) | Elective (3 cr)  
(CPH Exam  
(spring or summer)) |
| IPE Course (1 or 2 cr)  
(may be taken any term) | IPE Course (1 or 2 cr)  
(may be taken any term) | IPE Course (1 or 2 cr)  
(may be taken any term if not taken previously) |

**IPE/UNI Course (1 or 2 cr)**  
(may be taken any term)
Graduate Student Resources, Policies, and Procedures

Policies and procedures applicable to all School of Public Health graduate students can be found on the SPH website at https://ohsu-psu-sph.org/graduate-students-policies-and-procedures/. Please review the student policies and procedures listed there, including but not limited to the following sections:

- Advising
- Academic Standing
- Academic Dismissal
- Academic Dishonesty
- Codes of Conduct
- Educational Records Privacy
- Minimum Course Grade Requirements
- Recognition of Prior Earned Credit
- Course Waiver Policy
- Incomplete Coursework
- Course Approvals (Electives)
- Independent Study
- International Travel and Coursework
- Continuous Enrollment
- Leave of Absence
- Withdrawal Policy
- Time Limits
- Grievance Resolution
- Degree and Certificate Conferral

Academic resources and student support services available to SPH graduate students are listed on the SPH website, www.ohsu-psu-sph.org. Please review the resources listed there.